

CONCEPT DEVELOPMENT



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DEFINING PROJECT OBJECTIVES

Usually reflect governmental, financial, developmental, operational, and personal goals and aims





THE CONCEPT OF ACCOMMODATION

- Resorts (beach, village, marina)
- Convention Hotels
- Condominiums
- Residentials
- All-suite Hotels
- Boutique Hotel
- Exclusive Villa





Defining Project Objectives

- 1. Market (individu, group, business, holiday, family, special interest)
- 2. Classification (star, non star, luxurious, moderate, economy)
- **3. Size** (number of rooms, unit, room size)
- **4.** Location (beach, cliff, river, lake, village, city, airport)
- Facilities (according to the target market and classification)
- **6. Service style** (butler, customer oriented, personalize)
- Design(traditional, modern, contemporer, classic, combination, low or high rise)
- **8. Operating Characteristics** (self manage, chains, franchise, management contract)
- **9.** Financing (self finance, from buyers)
- 10. Environmental Friendly (conservation on flora and fauna)
- 11. Community Involvement (place to work, economic of scale, social and cultural preservation

(Adapted from E.A. Kazarian: Food Service Facilities Planning)



Example:

THE AMARIS: Private Luxury Beach Front Villa in Seminyak

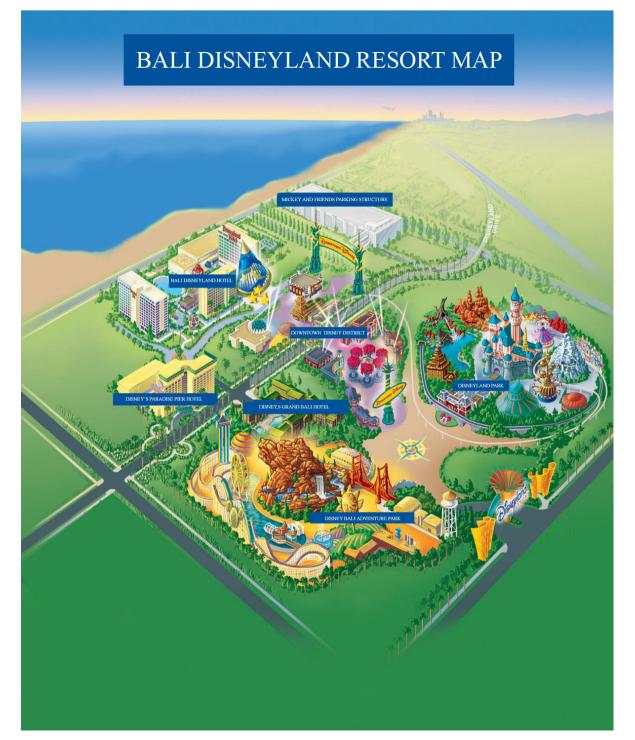
The complex is small with limited number of villas but each one is very luxurious, spacious, complete and very private. A perfect mixtures of traditional architecture, modern facilities, truly Balinese atmosphere and hospitality. The service is outstanding and the whole package is exceptional value for money. Preserving local culture and traditions, and also the natural beauty. It is an eco friendly villa in the heart of Seminyak



FEASIBILITY STUDY



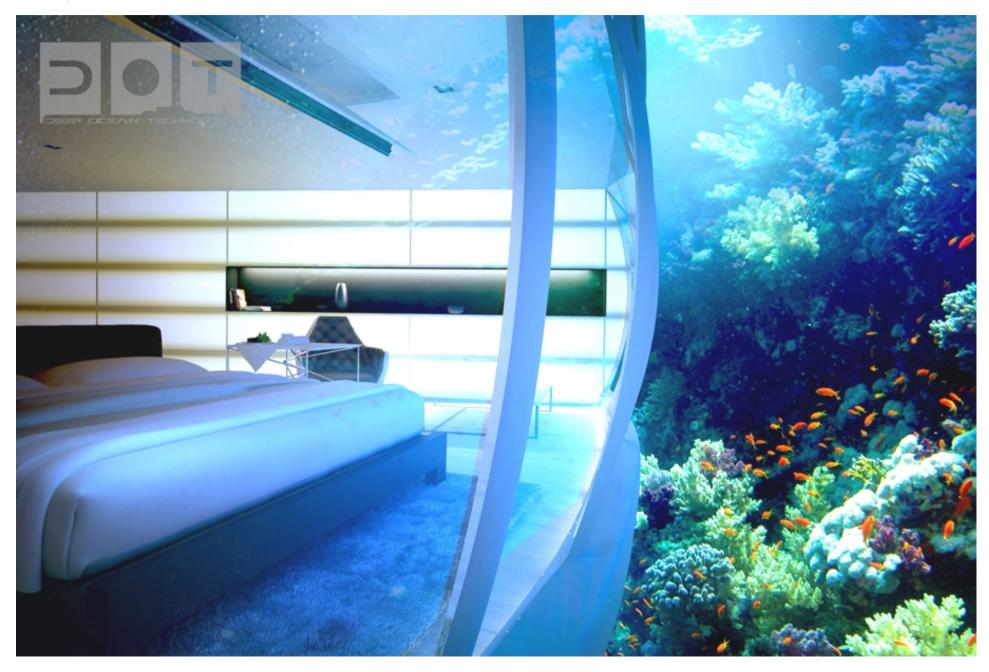














Some Questions That Need to be Answered before Hotel Construction

- Is the market available? How big? Profitable?
- Is there enough money to develop? Where do they come from?
- Is it being supported by the community and government?
- Is it legal?
- Does it support the environmental sustainability?



TO ANSWER ALL THOSE QUESTIONS:

You have to prepare the Feasibility Study



- Whether the preliminary master plan can be justified in economic terms
- Whether it will comply with social, environmental, political, and legal constraint
- It is required by financial sources (investors, banks, fund managers)
- It serves as a blueprint for a more detail marketing plan later on

PURPOSE



Elements of A Feasibility Study

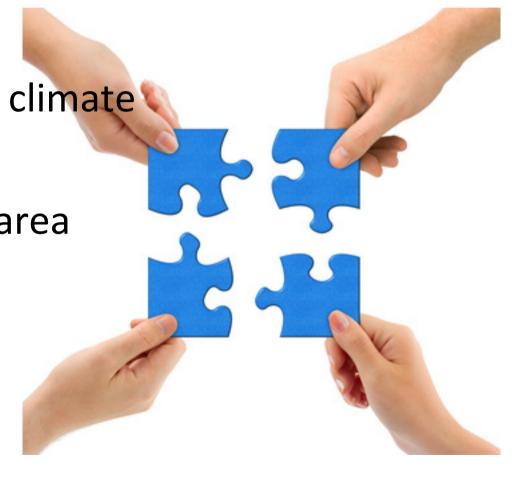
- 1. General Overview
- 2. Market Analysis
- 3. The Physical Characteristics of the Site
- 4. Financial Information
- 5. Additional Information



1. A GENERAL OVERVIEW

The area's economic climate

- Its political stability
- Travel trends to the area
- Community support
- Weather patterns





2. MARKET ANALYSIS

- Potential types and numbers of visitors / guests
- Where they will come from
- Market needs
- Seasonal patterns
- Spending patterns
- Competition level





3. THE PHYSICAL CHARACTERISTICS OF THE SITE

- Advantage and disadvantage
- Possible alternative sites for the resort proposal
- The physical characteristics of the lodging facility projects









- Estimates of capital requirements
- Cash flow statements
- Balance sheets
- Income statement projection

.... PRO FORMA STATEMENT



5. ADDITIONAL INFORMATION

- Import duties
- Restriction on importation of materials needed for construction or operation





6. (Optional) CONSENSUS AND DISSENTING OPINIONS

Of experts who have been consulted on the project's feasibility